

# PACIDA

Pastoralist Community Initiative and Development Assistance

*Building on Indigenous Knowledge and Institutions*

## ANNUAL REPORT 2021



**New Frontiers,  
More Impact**

# OUR Vision



A peaceful, progressively prosperous and resilient community

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# OUR Mission



To improve the well-being of vulnerable ASAL communities through sustainable development.

# Values



- **Transparency and accountability**  
We are open in our all our work and we endeavour to live a life beyond reproach, always
- **Commitment and service to community**  
We take service to humanity as a calling and a higher purpose.
- **People centeredness**  
Our interventions are aimed at delivering lasting impact in people's lives.
- **Integrity**  
We uphold the highest level of honesty in our engagements.
- **Professionalism**  
We strive to be professional in all our engagements.



**Pastoralist Community Initiative and Development Assistance**

*Building on Indigenous Knowledge and Institutions*

# New Frontiers, More Impact

**ANNUAL REPORT 2021**

*Produced by PACIDA Communications Department*

*Communications Director: Simon Wachira*

*Support : Peter King'ori*

*Creative: Edinah Tai*

*Contributors:*

*Wario Guyo Adhe*

*Peter Njenga*

*Tarry Johnson*

*Ibrahim Adan*

*Amina Huka*

*Susan Njeri*

*Abdiah Lalaikipian*

*Samuel Lentoror*

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This report is dedicated to our resilient communities that, against all odds, carry the enduring hope and determination to seek solutions to their challenges.

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# Statement from the Chairman



# Statement from the Chairman

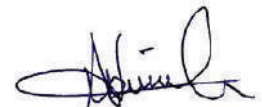
Once in a while, said Alan Cumming, it's good to challenge yourself in a way that's really daunting. In 2021, we challenged ourselves to venture into new grounds. It was the year we 'broke our shell', to venture into Samburu County, marking the first time in over a decade of our existence, that the organisation had established an office and started operations in another county. Our entry point in the county was disaster risk reduction and climate change. We are encouraged that as we took this aspirational move, the County Government of Samburu and other development stakeholders in the county, welcomed us and committed to partner with us. Another way we broke new ground was through our operations in Ethiopia following the registration of PACIDA in the country. The organisation supported cross-border projects especially in the area of peace.

The year 2021 also saw the organisation launch a new strategic plan. In the new plan, PACIDA seeks to deepen some of its traditional thematic areas as it also identified new programmatic frontiers. The traditional thematic areas retained are Water, Sanitation and Hygiene (WASH), Education, Peace, Governance and Conflict Management, Disaster Risk Management and Climate Change Adaptation as well as Institutional strengthening. The organisation also identified Health as a new programmatic area.

The past year became uniquely challenging as the Covid-19 pandemic became more severe. The severity of the Delta variant pandemic saw communities in their manyattas (nomadic homes) affected with many losing their loved ones. The pandemic was compounded by lack of proper nutrition as the same communities were also grappling with drought. We are encouraged that our partners supported the interventions that we undertook to cushion communities from the pandemic.

In the past year, PACIDA made tangible strides in the area of sustainable development. We scaled our interventions in Water, Sanitation and Hygiene (WASH), Education and Sustainable Livelihoods Programme. From the boreholes that we dug and solarized to the scholarships that we issued; from the schools that benefited from learning materials to the communities that we supported to feed themselves through innovative farming practices, our interventions enhanced the quality of life and dignity of our communities.

On behalf of the Board, I sincerely thank our donors and supporters, the communities that we work with and the dedicated staff who have been the engine delivering our positive transformation story. We call on your continued support and dedication to this cause.



**Dr. Chris Field**

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Statement from  
**the**



# Statement from the CEO

If you take a canvas and capture the interventions that we implemented in 2021, there will be four guideposts or pillars: Strategy, Cushioning, Development and Scaling. The year 2021, like the previous year, was punctuated with challenges, opportunities and learnings.

From a Strategy point of view, in the past year, we launched our Strategic Plan. Following a rigorous process of taking stock of its past interventions, analysing its operating context and imagining the journey ahead, the organisation identified the following six thematic areas: Food Security and Sustainable Livelihoods Development; Water, Sanitation and Hygiene (WASH); Education; Peace, Governance and Conflict Management; Disaster Risk Management and Climate Change and Health and Nutrition. The objectives and the outcome areas will be pursued in an expanded area of operation that now includes 3 counties in Kenya - Marsabit, Isiolo and Samburu as well as several districts in southern Ethiopia.

In 2021, PACIDA 'broke new ground' when it opened an office in Mararal, Samburu County. This landmark development saw PACIDA work closely with the County Government of Samburu to develop the Climate Change policy as well as the Assembly to draft the Samburu Climate Change Fund Bill. In addition, the organisation engaged communities on critical issues such public participation in law making and budgeting, tenets of good governance and democracy that are now being well entrenched in the county. We are incredibly grateful to the County Government of Samburu, the County Assembly of Samburu, development stakeholders and the community for receiving us well in the county.

Another area where we ventured into new frontiers was in Ethiopia. Having been formally registered in 2020, PACIDA implemented cross-border peace interventions in both sides of Moyale working closely with communities to foster peaceful co-existence.

Under the Cushioning Pillar, PACIDA scaled its Disaster Risk Reduction interventions. This was principally realised through Covid-19 interventions as well as measures undertaken to mitigate communities from the effects of the raging drought in the north of the country. To cushion communities from the Covid-19 pandemic, PACIDA scaled its 'Komesha Corona' campaign distributing sanitisers and soap as well as protective materials such as masks. The organisation also created awareness on protective measures that communities needed to adopt. We are encouraged that our interventions contributed towards saving lives in a very tough year.

In 2021, Marsabit also grappled with severe drought occasioned by climate change effects. Communities lost livestock and therefore means of survival. To cushion them, PACIDA worked with its partners to distribute food relief, undertake water trucking as well as issue cash vouchers. As a long term measure, PACIDA trained communities on innovative farming practices realising tangible outcomes.

Marsabit County is by far the 'poster boy' the effects of climate change. While our interventions are aimed at enabling communities to cope with the effects of climate change (climate adaptation), we must also have the tough conversations on climate justice. Our people have been unfairly and disproportionately impacted by the climate crisis. To address this, PACIDA in 2021 got into the climate justice space through a project that seeks to raise the voices of communities affected by climate change while at the same time working with the County Governments of Marsabit and Samburu to build structures for their Climate Change Fund Acts so that communities can benefit from funding of their climate change solutions.

Under the Development pillar, PACIDA scaled its sustainable development interventions in 2021. The organisation undertook Water, Sanitation and Hygiene (WASH) projects in Marsabit County enabling communities to access clean water for their domestic use and also farming in some areas. In addition, the organisation awarded bursaries to 203 high school students and also supported tens of schools with furniture as well as learning materials.

The interventions highlighted here are just a synopsis of the extensive work that we undertook in the year. I invite you to read every page and indeed connect with our transformation stories.

I thank our donors who support our work, the communities that give us the mandate and credibility, the partners in development sector who collaborate with us, the county and national governments that partner with us in policy and service delivery interventions and more importantly, our dedicated staff who drive these interventions.

With abiding hope, diligence and enduring commitment, we remain.

May God bless you all.

**Patrick Katelo Issako**

# 3 PROGRAMMES

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# Disaster Risk Reduction Programme

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**Communities benefit from water trucking following severe drought in Marsabit County**

# Putting Communities First in Resilience Interventions

This programme is aimed at cushioning communities to ensure that negative effects of drought and other disasters are reduced significantly to save lives of the community members and their livelihoods and foundation of community assets. Part of these interventions entail addressing the climate change phenomenon through, among others, bolstering communities' adaptive practices, raising communities' voices and actions aimed at addressing the phenomenon through their engagement with counties, national government and other 'holders of power, among others.

Like the previous year, 2021 was a very challenging year for our communities. Marsabit County grappled with the Covid-19 pandemic and severe drought. Our entry point to Samburu County, the second county to benefit from PACIDA's interventions, was also through disaster risk reduction programme that encompasses climate change interventions. This county was also grappling with drought and the Covid-19 pandemic.

## **Covid-19 Interventions**

The past year became uniquely challenging as the Covid-19 pandemic became more severe. Being vast, sparsely populated and nomadic, the northern counties didn't register many deaths in 2020. However, 2021 turned out to be different. The severity of the Delta variant pandemic saw communities in their manyattas (nomadic homes) affected with many losing their loved ones. The pandemic was compounded by lack of proper nutrition as a result of drought.

Our interventions in 2021 were aimed at cushioning communities from the Covid-19 pandemic as well as the drought. Implemented under the banner 'Komesha Corona' campaign, PACIDA donated sanitisers, liquid soap and masks to the affected communities. In addition, the organisation also scaled its awareness efforts to address the pandemic in collaboration with the County Government of Marsabit.

To realise this, the organisation continued with its innovative awareness creation drive bolstered by six PACIDA vehicles with mounted public address system. Covering all the sub-counties of Marsabit, this initiative was also supported by some private sector companies and individual well-wishers.

## **Drought Interventions**

More than ever before, communities in Marsabit County needed food first as an emergency intervention following the prolonged and severe drought in the county and also because of their vulnerability to the risk of Covid-19 as a result of lack of proper nutrition.

To address the drought situation in the county, PACIDA distributed food in the worst affected regions of Moyale Sub-County.

Other interventions implemented in Marsabit County included training of target groups in Moyale, Saku, North Horr and Laisamis on drought-resilient husbandry, land management and Climate smart methodologies in partnership with the County Government of Marsabit.

## **Climate Change**

The climate emergency is a race we are losing, but it is a race we can win"- Antonio Guterres, United Nations Secretary General. Kenya, like other Horn of Africa regions, is bearing the brunt of the crisis. Worst affected are communities in northern Kenya. In 2021, PACIDA started a programme aimed at amplifying the voices of communities in climate change interventions and bolstering their actions in addressing the phenomenon.

Funded by Hivos and implemented in partnership with Juhudi Mashinani, a grassroots organisation and Thinkout Africa, the communication partner, the project seeks to strengthen adaptation and resilience to climate change

though development and support for newly established structures under Marsabit County Climate Fund Act 2020 and thereby influence climate change fund flow to the wards. The project also entails capacity building of community-driven entities to co-create alternative scaled climate solutions through locally led climate action financing, agenda setting and amplification of communities' voice through policy dialogue and development of ward development plans.

During the reporting period, PACIDA and its implementing partners established and built the capacity of 5 Ward Climate Change Planning Committees (WCCPCs) out of the total ten committees expected in the project. These are ward based community structures directly responsible for planning and implementation of funds financed by the Act. The committees are established under section 18 of the Act. Their mandate entails consulting with the community on the relevant climate finance activities, facilitating public participation and developing and prioritising proposals for investments in public goods that promote climate change mitigation and adaptation at the Ward level.

With the requisite capacity and understanding of their role, these WCCPCs are expected to engage with the communities in their wards to identify projects aimed at bolstering their adaptation to climate change so that they are funded by the County Government as captured in the Climate Fund Act 2020. This way, they will have significantly influenced co-creation of alternative scaled climate solutions in their respective wards, while setting the agenda and creating a movement in climate action through amplified storytelling. The climate change. One of the tangible outcomes of the project was the setting up of a dedicated platform to tell climate change stories from Marsabit County and the wider northern counties known as [www.voicesforclimate.org](http://www.voicesforclimate.org) and social media platforms under the same name for storytelling.

### **Climate Change Interventions in Samburu County**

Drawing lessons from its interventions in Marsabit County, PACIDA started implementing a project aimed at inspiring communities in Samburu County to steer climate change solutions by engaging with the County Government of Samburu for the financing of these proposals. To realise this, the organisation started by engaging the communities and other stakeholders in the county including the County Government to formulate the County Climate Change Policy and later Act.

### **Other interventions in the Climate Change Sub-programme**

- Supporting social accountability and disseminate budget analysis findings to Marsabit County Ward Climate Change Planning Committees and other groups for lobby and advocacy during public participation process. A radio talk show was also organised to engage the community on the upcoming Disaster Response Policy – supported by Christian Aid.
- Capacity building of Climate Justice champions from Moyale, North Horr, Saku and Laisamis Sub-County on climate change information sharing at community level supported by Christian Aid.
- Supporting annual forums for women and youth participation (from Moyale, North Horr, Saku and Laisamis Sub-County) in climate change actions



# Peace and Governance Programme



# Building Cohesive Communities, Raising Voices

This programme seeks to contribute towards creating an atmosphere of sustainable trust and harmonious co-existence of communities in the region. To realise this, PACIDA facilitates conflict resolution dialogues, mediation and strengthening of local community governance institutions.

Under the Governance sub-programme, the organisation equips communities with capacity to actively participate in governance processes such as inclusive budgeting, influencing policies and laws at national and county level, among others. Marsabit County, is home to some 14 ethnic communities: Borana, Gabbra, Burji, Rendille, Turkana, Daasanach, Garreh, Somali, Sakuye, Ameru, Samburu, Konso, Watta and Elmolo. The dominant communities according to population and settlement are the Gabbra, Borana. Because of its diverse communities and scarcity of resources such as grazing lands and water, the county usually encounters inter-community conflicts. Another driver of conflicts is competition for political power in the county.

## Peace Initiatives

To build cohesive communities in its target counties, PACIDA works with communities to address the drivers of conflict and bolster early warning systems. It is important to understand and address these drivers as well as the tipping points that push communities' vulnerabilities to violence. Some of these are conflicts over distribution of power and resources in target counties, climate shocks that cause disputes over resources such as pasture, historical tribal conflicts, cattle rustling, among others.

The year 2021 saw an increase in communal conflicts in Marsabit County. While during the pandemic there was markedly lower incidences of conflicts and crimes across the Kenya<sup>1</sup>, in Marsabit, it was particularly challenging. The conflict over resources – water and pasture – exacerbated clan and tribal tensions. Nearly every month in 2021, the media reported killings in the county with the highest number of deaths in one incident recorded as 15 people.

In the reporting period, PACIDA facilitated inter-community peace building initiatives in Moyale sub-county. This was aimed at working with communities to build an atmosphere of trust and consultation to address drivers of conflict. Through these initiatives, the communities identified opinion leaders and peace champions to preach intra and inter-communities harmony.

In the past year, PACIDA also organised cross-border peace forums targeting communities in both Kenya and Ethiopia along the Moyale border. The starting of PACIDA's programmes in Ethiopia was a boon to cross-border peace-building initiatives.

PACIDA and its partners target to enhance their early warning and peace building initiatives as Kenya gears to hold elections as intra and inter-community tensions usually spiral out of control during campaigns.

While challenges of peace abound, the organisation will continue to support initiatives aimed at promoting lasting peace in the county.

## Governance Initiatives

In 2021, PACIDA supported various initiatives that raised the voices of the communities in Marsabit County. The organisation supported workshops aimed at developing laws and natural resource governance structures for the county. The stakeholders also agreed on the modalities of dissemination of the same. The workshops were organised in Moyale, North Horr, Saku and Laisamis sub-counties. Other governance initiatives that the organisation supported included:

- Public participation forums on development of policies such as the Marsabit County Gender Policy and the Marsabit Social Protection Policy. The forums were held in Moyale, North Horr, Saku and Laisamis sub-counties.
- The organisation also supported community awareness forums on County Planning and Budgeting Processes that enabled the target communities to identify development priorities.
- The organisation also supported community awareness forums on relevant county bills, policies and indeed the county calendar.

# Sustainable Livelihoods Programme



# Enabling Communities to Survive and Thrive

The overall goal of this programme is to increase the incomes of households within the Arid and Semi-Arid Lands (ASAL) regions of Northern Kenya and Southern Ethiopia through facilitating better access, control and management of available community resources. The sub-pillars of this programme are: (i) Crops farming (ii) Livestock development and (iii) Micro-enterprises development (iv) Other interventions such as empowering fishing communities. We target to see communities feeding themselves and making an income from farming and businesses.

According to the Integrated Food Security Phase Classification (IPC), a global multi-partner initiative for improving food security and nutrition analysis and decision-making, an estimated 2.1 million people (14% of the population in Arid and Semi- Arid Lands (ASAL)) were experiencing high levels of acute food insecurity (IPC Phase 3 or above) between July and October 2021. Compared to the same period in 2020, there was a 34 percent increase (by over 700,000 people) of people classified in Crisis (IPC Phase 3) and Emergency (IPC Phase 4). The majority of these populations were found to be in eight counties: Marsabit, Baringo, Garissa, Isiolo, Mandera, Tana River, Turkana and Wajir, - all regions with predominantly pastoral livelihoods. The deterioration and severity of food insecurity was mainly attributed to two consecutive poor performances of seasonal rainfall.

## Interventions in the Livestock Sub-Programme

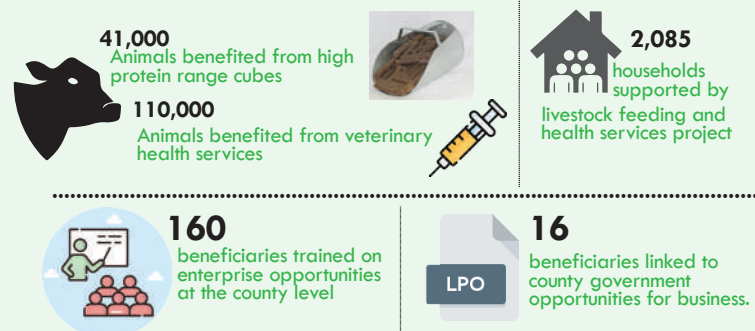
The drought situation in Marsabit County in 2021 was particularly challenging. Livestock – goats, sheep, cattle and camels – died as people’s survival was severely affected. It is in this regard that PACIDA’s interventions in this programme were two-fold: provision of emergency food aid and cash-transfer initiatives to the affected communities\* and secondly, provision of animal feeds and health services to livestock farmers. \*See separate summary in the Disaster Response and Relief Programme.

The provision of animal feeds and health services to pastoralists in the county project targeted 2,085 households that had at least 41,000 animals that benefited from high protein range cubes. In addition, over 110,000 animals benefited from veterinary health services.

This project was funded by the Food and Agricultural Organisation (FAO). The other partners of the project were the County Government of Marsabit through the Department of Livestock, Water and Social Services, the National Government through the through Natural Drought Management Authority (NDMA) through the office of the County Commissioner as well as Concern Worldwide, our implementing partner and Washington State University, the research partner.

Our other intervention in the livestock sub-programme was the partnership between the organisation and the County Government of Marsabit that saw the development of Livestock Trade and Marketing Bill. This Bill will support livestock farmers to market their animals and animal products.

The other intervention that the organisation implemented within the Livestock Sub-Programme was the identification of fodder production enclosure and provision of grass seeds to livestock farmers from Moyale, Saku, North Horr and Laisamis Counties.





**A woman from Jaldesa feeding her cows on hay grown under a PACIDA sustainable livelihoods programme**



# Education Programme



# EDUCATION: Teaching Children 'How to Fish' for a Lifetime

Education in Marsabit County remains a far-fetched dream for thousands of children. Schools are as scarce as the water in the desert they live in. The county exhibits the poorest education indicators in Kenya, with literacy levels as low as 20%.

The programme targets to contribute to increased access, equity and quality of education for children in ASAL regions. PACIDA awards bursaries to bright pupils and students from underprivileged backgrounds and also learning infrastructure and materials for schools.

Year 2021 started with hope for the education sector. Schools were opened in January after a long period of closure occasioned by the Covid-19 pandemic prevention measures announced by the Ministries of Health (MOH) and Education. Despite these challenges, PACIDA managed to carry out a number of interventions in this thematic area.

The organisation awarded bursaries to 203 high school students. In addition, PACIDA supported its flagship school The Tiigo School with revision books and text books. The school also benefited from lockers and desks.

Other learning materials such as mobile blackboards and blackboard stands, books and teaching aids were distributed to many more schools in the County. The following is a summary of the interventions in the county.

To realise scale its impact, the organisation worked with the County Government of Marsabit's Ministry of Education. Through this partnership, PACIDA supported the county to partially pay for Early Childhood Development (ECD) centres teachers' salaries

Supports payment of Ecd teachers salaries. The organisation also supported some of the mobile ECD centres with UNIMIX porridge. In addition, this partnership also saw mobile schools teachers provided with refresher training. The County Government was also engaged by PACIDA to monitor the quality of education in mobile schools. refresher courses. Other mobile schools benefited from plastic chairs and tables supported by the county therefore complementing PACIDA's support.

The other partners that PACIDA worked closely with were: Ministry of Education (national government), Faith Based Organisations such as the Catholic Mission as well as members of the community.



**1** Primary School got desks and lockers



Primary School benefited from Class 8 revision books



**10**

Schools benefited from capacity building of their Boards of Management under the Nomadic Children Education Project (NCEP-II)



**5**

mobile schools benefited from text books and teaching aids such as exercise books, erasers, wall charts, stationery, among others. They were: Yaa Odhola, Yaa Galbo, Yaa Sharbana, Yaa Gara and Yaa Algana Mobile Schools.



**203**

Students were awarded high School bursaries

**10**

Mobile Schools benefited from mobile blackboards and blackboard stands



## Specific Interventions at The Tiigo School

- Construction of Two quality standard new dormitory buildings with water and sanitation facilities and equipped with a solar lightning system
- Detachable matron room in each dormitory
- 80 double decker steel beds with 160 mattresses,
- 2 locker rooms with 80 lockers each,
- Shaded pavilion at the school's courtyard
- 4 compartments water closet sanitation block
- 4 VIP latrines (Incomplete)
- An octagonal 8 seaters (detachable) study table with 15 plastic chairs.
- Waste water management (septic tank) bio-digester for water recycling
- 200 pupils of TheTiigo Schools were targeted by PACIDA for nutritional subsidy funds for term 1- 3.
- Capacity Building of Board of Management of the school



# Water, Sanitation and Hygiene Programme



Women happy to fetch water near their manyatta

# Health and quality of life through water and sanitation

Like many other Arid and Semi-Arid regions (ASALs), Marsabit County grapples with acute water shortage. This is caused by inadequate and unreliable rainfall, environmental degradation, poor community water management practices and increase in human and animal population with the latter straining natural water sources. Communities depend on few surface water and underground sources. Marsabit also lacks reliable/permanent surface water sources like rivers and lakes. Hydrological reports indicate that ground water is adequate in the lowlands but is of low quality, with many places having concentration of salt above permissible levels for human and livestock consumption.<sup>2</sup>

The Water, Sanitation and Hygiene (WASH) programme seeks to improve the health and quality of life of communities and reduce their poverty levels through provision of water and sanitation services on a sustainable basis. In addition, the organisation creates awareness in the communities on prevention of water-borne diseases.

To enhance the sustainability of WASH projects, the organisations also improve the capacity of communities so that they are better enabled to manage sanitation facilities. Other interventions in the WASH programme include supporting appropriate solid and liquid waste management initiatives, use of suitable hygiene and sanitation approaches and messages for change of behaviour.

In the reporting period, PACIDA improved the strategic Kinisa Borehole Water Supply System to enhance its capacity to serve communities. Supported by The Federal Ministry for Economic Cooperation and Development, Germany (BMZ) through Welthungerhilfe (WHH) PACIDA enhanced the project in the following ways:

- Construction of a water kiosk with capacity to hoist a 10,000 litre tank for water storage
- Construction of an animal watering trough for goats and sheep

- Construction of a standard latrine to serve the community
- Improvement of the existing water piping system

In the reporting period, the organisation also undertook several other sanitation and hygiene projects. These included the construction of modern latrines and handwashing facilities.

## Other WASH Interventions Supported

In 2021, PACIDA supported the Water and Environmental Sanitation Coordination (WESCOORD) meetings aimed at building a mechanism for coordination for the water actors in Marsabit County. The process also saw the development of the strategic plan for the organisation that helped to clarify the actual mandate and direction of the organisation.

The organisation also supported workshops aimed at developing by laws and natural resource governance structures at the county level. Modalities of disseminating the same to the counties were agreed on.

PACIDA also supported the capacity building of 8 water management committees in Marsabit County.



**13,200**  
people benefited  
from the Kinisa  
Borehole project



**2,200**  
households  
benefited from water  
tanks in Kinisa region



**8** water management committees  
benefitted from capacity  
building programmes

# 4 News and Impact Stories



**PACIDA team in Samburu County at a community forum**

# NEW FOOTPRINTS:

## PACIDA Opens an Office in Samburu County with Robust Programmes

The only way that we can live, one wise person said, is if we grow. For over a decade, PACIDA has operated in Marsabit County, the largest county in Kenya with a landmass that is almost 20 percent of the country. In 2021, PACIDA 'broke new ground' when it opened an office in Mararal, Samburu County.

## Our Programmes in Samburu County

The thematic areas that the organisation is focusing on are Disaster Risk Reduction, Health and Climate Change. Through our project of Strengthening Pastoralist Communities Resilience to Climate Change supported by Christian Aid, PACIDA is supporting the formulation of the Climate Change and Sustainable Forest Management and Tree Growing Policy and Act. The other partners of this intervention are Food and Agricultural Organisation (FAO), NAWIRI, Mercy Corps and VSF. In this intervention, PACIDA and its partners have empowered communities on county budget making processes and priorities in order to enable them to participate effectively in governance and decision making processes.

PACIDA has also been empowering women and youth to participate in environment and climate action through our project of Promoting Transformative Climate Action by Addressing Linkages between Climate Change and Sexual and Reproductive Health and Rights (SRHR) that is supported by IPAS Africa Alliance. The project has enabled and empowered women and youth to enjoy their rights including sexual reproductive health rights by addressing the adverse effect of climate change on pastoralist communities and enhancing their adaptation capacities including training them on climate smart Agriculture. The primary beneficiary are women and youth who are vulnerable to climate crisis. Our bigger goal is to see resilient communities with capacity to anticipate, plan and adapt to climate change.

In addition, PACIDA is also working with grassroots networks including NEST, Narentoi Women Organisation and Environmental Justice Organisation to improve the social economic wellbeing of women and girls by training them on village saving and lending associations, alternative livelihoods sources and entrepreneurship.

In partnership with OXFAM and ASAL Humanitarian Network, PACIDA has supported 680 households to mitigate impact of drought in Samburu East by providing multipurpose cash transfer to vulnerable and food insecure households.

# BEYOND THE BORDER:

## PACIDA Starts Operations in Ethiopia

In 2020, PACIDA Ethiopia was formally registered. This had been the dream of the organisation for many years. While PACIDA was already undertaking cross-border programming over the years, the formal registration allows the organisation to scale its work and collaboration with the Government of Ethiopia and also undertake activities deep inside the country.

Some of the humanitarian and sustainable development interventions that the organisation is seeking to implement in the country include Education, Water, Sanitation and Hygiene (WASH), Disaster Response and Relief, Environment and Climate Change, among others.

“PACIDA has now crossed the borders of Kenya. Most Horn of African countries share the same climatic and ecological conditions with the northern region of Kenya that PACIDA serves. The people of the wider region are also mostly pastoralists and culturally linked. We are grateful to the Government of Ethiopia for formally allowing us to scale our interventions in the country.” Says Patrick Katelo, the Executive Director of PACIDA. A country of rich history and diversity, Ethiopia is a close ally of Kenya and a robust trading partner. The country is a multi-ethnic state with over 80 different ethnic groups. Like Kenya, it is also considered as a cradle of mankind.

### FACTS

Second most populous country in Africa with over one hundred million people

1,100,000KM<sup>2</sup>

Almost double the size of Kenya

A global athletics giant

A global coffee giant – its largest foreign exchange earner

### Diplomacy:

A diplomatically strategic country hosting the Africa Union Headquarters, United Nations Economic Commission for Africa, the African Standby Force and many of the global NGOs focused on Africa.

# BOLD AND RADICAL SHIFT:

## PACIDA's Launches its New Strategic Plan 2021- 2025



Jim Rohn, American author and motivational speaker once said: When taking a certain direction, you're choosing the destination. Direction defines vision. After years of implementation of the previous strategic plan 2016 – 2020, PACIDA embarked on the process of developing its new strategic plan.

The process of developing the plan saw the robust participation of the staff, Board, the community and other stakeholders of the organisation. To get the all-important community voice and input, the consultants interviewed and held consultations with communities on both sides of international border. After this consultative process, the Strategic Plan (SP) 2021-2025 was finalised.

### The Plan and the New Direction

The new plan seeks to build on the successes and lessons of the Strategic Plan 2016-2020 considering changes that have occurred in both external and internal environment including: institutional, organizational, programmatic, and sector lessons learned. The Plan acknowledges that a number of new partnerships with donors and other stakeholders have been forged since the last one was developed and then looks at the need for change management and strategic positioning.

As we embark on a new chapter of interventions, PACIDA thanks its funding partners for, without them, its impact on the ground would not have been felt. We also thank our communities for working closely with us in our unrelenting journey of transformation. We appreciate our humanitarian sector peers and network partners for working closely with us and for their valuable learnings and experience sharing.

In this Strategic Plan, we commit to scale our development interventions fueled by the passion that has carried us along over the years. As we do so, we call on our partners to keep supporting and collaborating with us in the journey ahead.

# The Strategy:

## Vision Statement

Peaceful, progressively prosperous, and resilient communities

## Mission Statement

To improve the well-being of ASAL communities in northern Kenya and southern Ethiopia through sustainable development and humanitarian response

## Core Values

- (i) Transparency and accountability
- (ii) Commitment and service to community
- (iii) People centeredness
- (iv) Integrity
- (v) Professionalism
- (vi) Equity and respect for human rights
- (vii) Cooperation and partnerships

## PACIDA Outcome Areas

**PACIDA currently focuses on six Outcome areas with one enabler, which are:**

- (i) Food Security & Sustainable Livelihoods Development
- (ii) Water, Sanitation and Hygiene (WaSH)
- (iii) Education
- (iv) Peace, Governance and Conflict Management
- (v) Disaster Risk Management and Climate Change Adaptation (DRM and CCA)
- (vi) Health and Nutrition
- (vii) Institutional Strengthening (Enabler)

## Value Proposition

Sustained, progressive growth through cost-effective and collaborative implementation of timely and relevant responses to emergencies and development needs in the ASAL communities.

## Cross-Cutting Issues

- (i) Gender
- (ii) Youth Inclusion
- (iii) Child Protection
- (iv) Disability

## Objectives

The principal objectives of the organisation will be:

- (i) To improve the livelihoods of target communities in the agriculture, livestock and enterprise sub-sectors
- (ii) To enhance community access to quality and adequate water and sanitation services on a sustainable basis
- (iii) To contribute to enhanced access to quality education and skill training for children and youth in the ASALs
- (iv) To foster peaceful co-existence of ASAL communities and their active participation in local governance
- (v) To strengthen the resilience of the ASAL communities to disaster and climate change challenges
- (vi) To improve health and nutrition status of target ASAL communities
- (vii) To enhance the institutional capacity of the organisation for sustainability

# IMPACT REPORTS



## **Borehole Project Showers Kinisa Village with Bountiful Produce**

Located in Moyale Sub-county, Marsabit County, Kinisa is an intensely dry place. Water sources are far apart. Communities walk for tens of kilometres looking for water for their domestic needs and livestock.

In 2018, PACIDA received funding from Welthungerhilfe to strengthen the resilience of agro pastoralist communities living in this region. The four year (2018 – 2022) project was specifically aimed at improving the livelihoods, well-being and food and nutrition security of competing groups of agro-pastoralists in the region.

Working closely with communities to build a sense of ownership, PACIDA drilled and equipped a high yielding borehole with submersible pump. The same was also solarized to tap the readily available green energy and indeed reduce the costs. To support livestock farmers, a standard cattle trough was constructed. In addition, two standard water kiosks, a 48m<sup>3</sup> elevated steel tank on a 6m high steel structure were also constructed. A pipeline connecting to the neighbouring villages was also erected.

The impact of this project has been monumental. Over 2,200 households now receive adequate water for their domestic use. This translates to least 13,200 people directly as well as over 35,000 livestock.

To prove that communities in arable regions of Marsabit County can grow food if they access water, the Kinisa community has taken up vegetable and fruits farming. They are now able to feed their families and sell their excess produce to Moyale town for supplementary income.

## Impact in Summary

- The community now collects safe water from water kiosks
- One water kiosk constructed in the village has reduced the walking distance covered by members of the community in search of water
- The community are now back to farming vegetable and fruits which they consume at household level and also sale to Moyale town for income
- Improved household income and food security due to farming
- Improved health standards especially of young children who initially suffered from malnutrition



**35,000**

livestock at any one time benefited

# Bubisa Borehole Project: Water Supply and Desalination Project Becomes the Benchmark in Marsabit County

## First Woman Elected to Manage a Water Project in the County

Who bears the biggest burden in households' settings when it comes to finding water – the most valuable resource on earth. In pastoral communities, because of traditional division of roles, women and their children bear this burden. Being a vast generally dry county with water sources far apart, most women walk for at least six hours looking for water. That is half day time lost. They then have to grapple with long queues that make them return home at the cover of darkness. A lot of productive hours are lost daily in Marsabit, like other arid and semi-arid counties.

Bubisa has long been the 'poster boy' of the water shortage problem in Marsabit County. First, water sources are kilometres apart. Secondly, the only two available boreholes in the vast region have low yields and contaminated water predisposing communities to esophageal cancer. This is occasioned by underground water with highly contaminated dissolved poisonous minerals such as nitrates, fluoride and chloride above the World Health Organisation (WHO) standards. At least 1-2 lives are lost every month due to esophageal cancer. This has been further compounded by the fact that the region lacks a cancer screening centre.

To address these challenges, PACIDA, with support from Caritas Germany, Cargo Human Care and the County Government of Marsabit, initiated a project to build a system to supply drinking water in the region. The project was also aimed at enhancing sanitation facilities as well as improving the hygiene and environmental health situation in the underserved population of Bubisa region.

To realise this, an elaborate integrated water system with the following capabilities was rolled out:

### Specific Water System Capabilities

- i. Drilling of high yielding borehole and equipping with submersible pump-set
- ii. Construction of perimeter fence around the borehole compound
- iii. Installation of solar power system
- iv. Construction of piping system
- v. Installation of three (3no.) 10m<sup>3</sup> plastic raw water storage tanks
- vi. Installation of desalination plant with a capacity of 11m<sup>3</sup>/hr
- vii. Installation of 50m<sup>3</sup> steel tank on 12m high steel tower structure
- viii. Construction of masonry water kiosk and installation of water ATM
- ix. Installation of the office and store containers
- x. Excavation of waste water pond for waste water management
- xi. Installation of water bowser station

### Tangible Outcomes and Impact

The project registered tangible outcomes. For instance, a Water Committee was established and Chaired by a woman for the first time in Marsabit County. In addition, an organisation was registered to sustainably manage the water using the best practices in water management. This is a non-profit organisation registered as a company limited by guarantee. The project also saw the drilling of a separate water borehole for domestic use only. Importantly, the most advanced water desalination plant was erected and has now become the benchmark in northern counties of Kenya.

# Summary of Tangible Outcomes

- Establishment of water committee who are chaired by a woman for the first time in Marsabit county
- Registration of the committee with registrar of company as a company limited by guarantee
- There is a separate borehole for only domestic water use.
- The water is now enough to meet domestic water demand
- Reduced waiting time due to 24/7 operation of the pre-paid water meter system and separation of borehole from livestock
- Enhanced transparency and accountability
- Improved health standard
- Improved access to clean, safe, reliable and sustainable drinking water for domestic use
- Improved women participation in socio-economic development because they no longer travel very long distances looking for water.
- Increased enrolment and attendance of children especially girl child in the local schools
- Trained operators to run the borehole system such as pre-paid water meter, reverse osmosis plant and solar system

**1,200**

households benefit  
from clean water



**7,200**

people benefit  
from clean water



**50m<sup>3</sup>**  
steel tank on 12m  
high steel tower  
structure



**10m<sup>3</sup>**  
plastic raw water  
storage tanks

# Tiigo School: The School Raising Stars to Light up the North and indeed Kenya

**The best anti-poverty programme, Barack Obama said, is world-class education. But what happens to children from poor backgrounds who can't access this prized ticket? This can only be answered when you put yourself in their shoes. Imagine where you would be today if you didn't have the privilege of quality formal education?**

For children living in Kenya's arid and semi-arid lands, education remains a far-fetched dream. Schools are as scarce as the water in the desert they live in. Marsabit County, the largest county in Kenya, paints this grim picture. The county exhibits the poorest education indicators in Kenya, with literacy levels as low as 20%.

Keen to give these children a fighting chance in life, in partnership with the local community, PACIDA established The Tiigo School in 2016. Referred by many as 'The School in the Middle of Nowhere,' Tiigo School ([www.thetiigoschool.sc.ke](http://www.thetiigoschool.sc.ke)) is literally 'nowhere'. It is the only primary school in a radius of 50 kilometres in one harsh, larva rubble, dry and poor place.

The Tiigo School imparts pupils from poor nomadic communities with quality holistic education. The school currently has 344 pupils. Working with its partners who gave it the 'seed funds' enough to just establish it, the school attracts pupils from Marsabit County as well as the neighbouring counties.

Being the only school in the region, the demand for admission at this school is very high. Yet it is severely limited in terms of infrastructure. Hundreds of pupils from underprivileged backgrounds needing admission are turned back every year. The school needs to increase its facilities so that it accommodate more pupils. For instance, its current dormitory capacity is already overstretched and pupils end up sharing beds. Others are forced to sleep on the floor which causes congestion and an

unsafe living environment that negatively affects the health of these young children.

The school depends on well-wishers support to supplement the little fee that parents from the neighbouring communities afford. The pupils therefore end up paying drastically subsidised fees – which they still struggle to pay within the term.

The school is also located in an area known for very harsh weather, sporadic inter-ethnic clashes. Many girls go through dehumanising female genital mutilation and end up married off early. Being a boarding school, The Tiigo School is also a rescue centre and refuge of hope to such girls.





# HELP US

## Raise the next Generation of Stars to Light Up the North and Kenya

Tiigo School is designed as a centre of excellence. The school targets to raise outstanding pupils (stars) that are brilliant, mentored and all-rounded to light up the northern region and indeed Kenya.

### To realise this, we need to raise resources for these priority areas:

1. Infrastructure: We target to build the urgent amenities needed at the school e.g. dormitories, classrooms, sanitation facilities, health clinic, computer lab, teachers' houses, water infrastructure, school bus
2. Bursaries while at The Tiigo School: We shall sponsor some bright pupils from underprivileged backgrounds through primary school
3. Bursaries for Secondary Schools and Tertiary Schools: We shall set up an endowment fund with part of the support so that we can sponsor promising and bright pupils not to drop out school but transit to the high school.

### Buy Stars to Raise Stars

To raise stars, we need to buy stars literally. One star is going for Ksh 1,000 (10 USD). You can buy as many stars as possible. To buy stars, please talk to us through the contacts below:

## The Target:

**Infrastructure development**



**Res 75million** (USD750,000)

**Tiigo School Bursary Endowment Fund**



**Res 50million** (USD500,000)

**High School and Tertiary Education Endowment Fund (Nyota za Jamii Fund)**

**Res 75million** (USD750,000)

**Wario Adhe Guyo**

Programme and Partnerships Director.

PACIDA Mobile: +254 721 779 138, Email: [w.guyo@pacida.org](mailto:w.guyo@pacida.org)

[www.pacida.org](http://www.pacida.org), [www.thetiigoschool.sc.ke](http://www.thetiigoschool.sc.ke)

# FINANCIAL SUMMARY

STATEMENT OF FINANCIAL POSITION AS AT 31<sup>ST</sup> DECEMBER 2020

	Note	2021 KES	2020 KES
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	12	43,605,277	42,520,306
<b>Current assets</b>			
Receivables and prepayments	7	7,270,868	3,856,716
Cash and cash equivalents	6	46,824,040	43,399,216
		54,094,908	47,255,932
<b>Les: Current liabilities</b>			
Payables and accruals	11	52,577,038	37,444,434
		1,517,869	9,811,498
<b>Net current assets</b>			
		45,123,146	52,331,804
<b>Net assets</b>			
<b>Finance by:</b>			
Opening accumulated reserves		52,331,804	56,939,169
Surplus/(Deficit) for the year		(7,208,658)	(4,607,365)
Accumulated funds		45,123,146	52,331,804

# INCOME AND EXPENDITURE STATEMENT

FOR THE YEAR ENDED 31ST DECEMBER 2021

	Note	2021 KES	2020 KES
<b>INCOME</b>			
Grants income:			
Unrestricted		16,167,338	16,310,829
Restricted	3	210,001,311	282,812,464
Grants brought forward	4	35,685,470	20,857,735
Grants received in advance	4	(46,376,327)	(35,685,470)
Grant Receivable	12	2,048,419	-
Donated Equipment		3,520,436	-
<b>Total income</b>		<b>221,046,647</b>	<b>284,295,558</b>
<b>EXPENSES</b>			
Direct projects costs	5	134,560,665	182,293,319
Projects support costs	8	28,926,996	30,253,976
Other projects & administrative costs	9	64,767,644	76,355,628
<b>Total expenditure</b>		<b>228,255,305</b>	<b>288,902,923</b>
<b>Surplus/(Deficit)</b>		<b>(7,208,658)</b>	<b>(4,607,365)</b>

# THANK YOU

We thank our **partners** for standing with us in the year **2021**



PEACE, PROSPERITY AND REGIONAL INTEGRATION





PACIDA

Pastoralist Community Initiative and Development Assistance

*Building on Indegenous Knowledge and Institutions*

PO Box 333 60500 Marsabit, Kenya

Tel: +254 (0) 20 265 6947

Email: [pacida@pacida.org](mailto:pacida@pacida.org)

[www.pacida.org](http://www.pacida.org)